



**MCHD**  
Maverick County Hospital District



Regular Board Meeting Minutes – November 25<sup>th</sup>, 2024

**CALLING THE MEETING TO ORDER: Chairman Valdez opened meeting at 12PM.**

**ESTABLISHING QUORUM: Quorum Established by Calling Row. Quorum was met.**

**PRESENT: Aaron Valdez, Chairman; Adolfo Olivares, Vice Chairman; Rebecca Robinson, Secretary Treasurer; Dr. Cruz Alberto Bernal, Trustee**

Dr. David Chisum arrived at 12:02PM.

**ABSENT: N/A**

**OTHER: Nestor Bonilla, Interim CEO; Ana Zavala, Interim CFO; Elias Diaz, CO; Lizet Salina, COM; Ruben Valadez, Legal Counsel; Carolina Sanchez, E.A.A**

**VISITORS: Jorge Barrera and Heriberto “Eddie” Morales, Eladio Montalvo**

**AGENDA ITEMS:**

**ITEM 1: Discussion with possible action to approve MCHD board minutes for:**

**Regular Board Meeting Minutes October 28, 2024**

**Motion to approve regular board meeting minutes October 28, 2024 by Ms. Robinson, 2<sup>nd</sup> by Mr. Olivares.**

**AYES: 4**

**NAYS: 0**

**ABSTAIN: 0**

**ALL IN FAVOR; UNANIMOUS**

**Special Board Meeting Minutes November 15, 2024**

**Motion to approve regular board meeting minutes November 15, 2024 by Ms. Robinson, 2<sup>nd</sup> by Mr. Olivares.**

**AYES: 4**

**NAYS: 0**

**ABSTAIN: 0**

**ALL IN FAVOR; UNANIMOUS**



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**Item 4 – Discussion and possible action regarding a request for monetary contribution for establishment of a four-year university in conjunction with the Texas State University System.**

Interim CEO researched the possibility of MCHD contributing \$500,000 for the establishment of a four year university. Interim CEO informed the board that at the end of October 2024 a reserve of \$13MM was available. Upcoming IGT of \$3.3MM would be due for a total of \$10MM left in the reserves.

**Dr. Chisum entered the meeting at 12:02PM.**

Possible option proposed by Interim CEO to consider, was loaning the \$500K with the notion of repayment to MCHD. Interim CEO explained that there was no estimated time of repayment of loan, which could take up to a year or more.

Jorge Barrera provided a brief overview of the four-year university and the needs to move forward with the project. City of Eagle Pass, Eagle Pass Waterworks and Maverick County have all agreed to various monetary contributions.

Dr. Bernal questioned how contributing \$500K would affect MCHD's plans for expansion. Interim CEO explained that whether MCHD did or did not provide the \$500K for the university, going out for loans would still be needed for the expansion.

No guarantee that the \$500K would be repaid to MCHD. Mr. Morales informed the board of an existing donation agreement draft of the commitments from the other contributing entities. MCHD would be included in the agreement, which could include how the \$500k MCHD load would be paid back. Mr. Morales requested some form of direction due to the upcoming deadline.

Requested to move item 4 to executive session pursuant to Chapter 551.071 consultation with attorney to further discuss by Ms.Robinson.

**ITEM 2: Presentation of Reports**

**COM Report** – COM reviewed the clinical operations report with the board of directors.

**Summary of MIPS Participation Reporting for MCHD:** MCHD was participating in the Quality Payment Program (QPP), a federal initiative that incentivizes Medicare providers by reimbursing those who demonstrate improvements in patient care quality and outcomes. Eight MCHD eligible clinicians report on various performance categories for Medicare Part B services. MCHD must submit data for six performance measures, including: Quality, Promoting Interoperability,



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**Improvement Activities and Cost.** Last year, MCHD scores a 93.20% with a quality score of 36.35 out of 40. Official scores for 2025 to be released by July 2025. Providers involved in reporting include Dr. Aguirre, Mrs. Betancourt, Dr. Thomas, Dr. Miranda, Mrs. Alamillo, Mrs. De Leon, Mrs. Segura, Dr. Cannon, Dr. Crone and Dr. Cadena. MCHD to tentatively drop Dr. Crone and Dr. Cannon based on the amount of patients and Dr. Crone was not with the MCHD clinic as a provider.

**Quality Assurance:** The Quality Improvement program at Maverick County Hospital District was designed to ensure high standards in healthcare by closely monitoring clinical outcomes, patient feedback, and regulatory compliance. Initial WellMed and Superior Health Plan scores were below average at 2 stars with a goal of 4 out of 6 stars by the end of year. Xavier Benavides, Quality Assurance staff member, had been instrumental in collaborating with three providers to implement strategies for patient care, optimize workflow, and ensure key health measures such as blood pressure control, timely lab work, medication adherence, and up to date immunizations. With this efforts, MCHD three primary care providers were currently ranked among the top five in the Rio Grande Valley West Region.

Dr. Bernal would like to assist in improving the scores through his experience and strategies to implement. Interim CEO suggested including Dr. Bernal in a value based care committee.

**Urgent Care:** For the month of October, MCHD Urgent Care served a total of 654 patients with an average of 20 patients a day. Patients included 46 seniors, 214 adults and 385 children. Provider coverage included Pedro Garcia, NP (16 days), Dr. Hector Trevino (9 days) and Mrs. Liz Galvan (3 days). Follow up survey was sent via text to Urgent Care patients. Response to the surveys had been lower than anticipated. A combination of paper surveys and text surveys would be implemented. Due to increase in respiratory infections, extra staff have been deployed to meet the high demands.

**CO Report -** CO reviewed compliance report with board of directors.

**MHM Behavioral Health Expansion:** Meeting was held with Program Officer Alfred Chavira to clarify questions for fiscal responsibility for grant submission. MCHD was made the official fiscal sponsor and all fiscal documents were submitted on November 12 to advance grant to the next stage of consideration. \$250,000 grant to address behavioral health expansion such as a stipend for assistant behavioral health director and one new LPC-A as well as additional training for staff. Update on grant to be provided early December 2024, grant would cover from January 2025 – December 2025.

**Coalition Initiatives:** Budget compliance workshop was held for the Public Health Coalition to ensure all team members were proficient in fiscal management practices for year 2 disbursement of \$434,957. Governance structure completed for the Eagle Pass Public Health and Neurodiversity Coalition. Pending governance structure for the Support Hub. This process was



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essential for clarifying roles, responsibilities, and processes of coalition. EPISD collaboration – school district board approved coalition initiative to donate \$1000 to each campus to support mental health initiatives to a total of 24 campuses. Mobile Unit – Refurbishing of mobile unit was currently underway. Supplies had been purchased and deposit had been made to continue with the refurbishment. Mobile unit was estimated to be ready and out in the community by mid-January 2025.

Ms. Robinson requested an update on the Manos Unidas grant for the \$1.6MM. CO informed the board members that an updated on the grant would be provided sometime in December 2024.

CO explained MHM (Methodist Healthcare Ministries) was an agency which MCHD had been partnering with for the past with various coalitions.

**CEO Report** – Interim CEO reviewed the CEO report with the board. Items highlighted included:

Item 4 Ravin meeting to discuss and address discrepancies between eCW reports and the Avita Care Connect Portal. Inconsistencies were analyzed and identified potential causes and prepared feedback for Avita meeting to discuss findings. An estimated 13,000 prescriptions had been captured during October 2024 for STDs.

Item 5: MIPS Dashboard Feedback: Interim CEO met with COM, Assistant COM and eCW MIPS manager to review current MIPS scores. The team discussed performance metrics, identified areas needing improvement and developed a plan of action to ensure goals would be met.

Item 6: Meeting with Cristian Leos from Equality Health. Value based care organization that assists in maximizing additional incentives. Agreement had been forwarded to legal team for review, Interim CEO to provide MCHD board with updates.

Item 7: X-ray Room Urgent Care: Meeting with UBS to discuss ongoing project to add x-ray to urgent care facility. Meeting covered the suite's layout, electrical specifications for the room and the certification requirements to ensure compliance with regulatory standards.

Item 11: Site visit with Dr. Harem Orabi and Eladio Montalvo: facility tour of both MCHD clinic and the Fort Duncan Regional Medical Center and discuss potential contract. Items covered included the OR staffing, blocked schedules, and on call requirements.

Item 23: QIPP Update: Interim CEO provided quick overview of the QIPP program for new board members.

**CFO Report Review-** Financial reviewed for October 2024. Program Service Revenue 12.31%, nursing home revenue – 16.29%, net rental revenue – 17.33%, Total Operating Revenue – 15.64%. Total non operating revenues – 46.82%. Total Revenue – 20.69%. Expenses include



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Salary, wages and benefits – 13.44%, Supplies and freight – 11.36%, contracted services – 1.35%, legal and professional services – 4.88%, rental and lease – 19.91%, Total expenses – 14.83%. Balance Sheet overview: Total Assets – 34,203,317 and total liability and fund balance – 34,203,317.

**Item 3- Update on 2025 Eagle Pass Legislative Day.**

Jorge Barrera provided a brief update on the upcoming 2025 Eagle Pass Legislative Day. Purpose of the meeting would be present the needs/priorities from various entities for the benefit the City of Eagle Pass and Maverick County. Mr. Barrera requested the assistance of MCHD to update the agenda to include healthcare initiatives.

Currently all five board members were confirmed to attend.

**Item 5 – Discussion and possible action on initiating a search for the position of CEO, which may include discussion and possible action on the recruitment process, key qualifications, and leadership expectations and the possible establishment of a search committee.**

Ms. Robinson would like to move item to executive session under Section 551.071, 551.085, consultation with attorney.

**Motion to move to executive session by Ms. Robinson, 2<sup>nd</sup> by Mr. Olivares at 1:09PM.**

**Motion to move into open session at 1:56PM.**

**Item 4 – Discussion and possible action regarding a request for monetary contribution for establishment of a four-year university in conjunction with the Texas State University System.**

**Motion to commit a total of \$300K monetary contribution from the Tobacco Settlement (\$190K) and general funds (\$110K) for the establishment of the four year university in conjunction with Texas State University System as discussed in executive session by Ms. Robinson, 2<sup>nd</sup> by Mr. Olivares.**

**YES: 5**

**NAYS: 0**

**ABSTAIN: 0**

**ALL IN FAVOR; UNANIMOUS**



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**Item 5 - Discussion and possible action on initiating a search for the position of CEO, which may include discussion and possible action on the recruitment process, key qualifications, and leadership expectations and the possible establishment of a search committee.**

**Motion to authorize legal counsel to initiate search for position of CEO, and to provide candidates to the board and chairman as discussed in executive session by Ms. Robinson, 2<sup>nd</sup> by Mr. Olivares.**

**AYES: 5**

**NAYS: 0**

**ABSTAIN: 0**

**ALL IN FAVOR; UNANIMOUS**

**Item 6 – Executive session pursuant to Sections 551.071, 551.085: consultation with attorney and discussion of possible plans for new medical office building and services to be provided; possible action in open session regarding same.**

**No motion made.**

**Motion to adjourn by Ms. Robinson, 2<sup>nd</sup> by Dr. Chisum at 1:57PM**

**AYES: 5**

**NAYS: 0**

**ABSTAIN: 0**

**ALL IN FAVOR; UNANIMOUS**

Chairman – Aaron Valdez

Vice Chairman – Adolfo Olivares